

CONVENING NOTICE  
OF THE ORDINARY GENERAL MEETING OF SHAREHOLDERS  
OF COCOR S.A. OF 26.03.2026

The Board of Directors of COCOR S.A., having its registered office in Bucharest, 29–33 I.C. Brătianu Blvd., Sector 3, registered with the Trade Register under no. J40/8281/1991, VAT no. RO 327763, on 10.02.2026, pursuant to Law no. 31/1990, Law no. 24/2017, the regulations issued by the Financial Supervisory Authority (ASF), as well as the Articles of Incorporation, decided to convene the Ordinary General Meeting of Shareholders on 26.03.2026, at 12:00, at the company's headquarters in Bucharest, 29–33 I.C. Brătianu Blvd., 4th floor – Board Room, Sector 3.

Only the shareholders registered in the Company's Shareholders' Register kept by Depozitarul Central S.A. as of 10.03.2026, established as the reference date, are entitled to attend and exercise their voting rights at the Ordinary General Meeting of Shareholders, either in person or through legal representatives.

The Ordinary General Meeting of Shareholders shall have the following agenda:

1. Discussion and approval of the individual annual financial statements, namely the balance sheet, the profit and loss account, the statement of changes in equity, the cash flow statement, informative data, the statement of fixed assets and the explanatory notes to the annual financial statements, prepared for the financial year 2025, based on the reports presented by the Board of Directors and the Financial Auditor.
2. Approval that the net profit obtained in 2025, amounting to RON 2.771.199, shall remain undistributed.
3. Approval of the Revenue and Expenditure Budget for the year 2026.
4. Approval of the discharge of liability of the company's directors for the activity carried out during the financial year 2025.
5. Awarding the Vice President of the Board of Directors of COCOR S.A., Turnover ABC S.R.L., the amount of EUR 20,000 plus VAT, for negotiating and finalizing the contract and the investment for changing the media façade with Vodafone S.A.
6. Taking over the loan of Cocor Turism S.A. held with Unicredit Bank by COCOR S.A., through refinancing from another bank, or another arrangement agreed with another entity.
7. Election of the members of the Board of Directors using the cumulative voting method.

8. Establishment of the remuneration of the members of the Board of Directors.
9. Approval of the remuneration policy of the members of the Board of Directors.
10. Approval of the empowerment of Ms. Romosan-Stan Diana to carry out all necessary formalities for the registration of the resolutions of the Ordinary General Meeting of Shareholders.
11. Approval of 14.04.2026 as the ex-date.
12. Approval of 15.04.2026 as the shareholders' registration date.

The share capital of Cocor S.A. consists of 301,691 registered shares, each share granting one vote in the General Meeting of Shareholders.

Shareholders registered on the reference date may attend and vote at the general meetings directly or may be represented by persons other than shareholders, based on a general or special power of attorney.

Access and/or voting by correspondence of shareholders entitled to participate in the Ordinary General Meeting of Shareholders is permitted based on proof of identity, made, in the case of individual shareholders, with an identity document, or, in the case of legal entities or represented individual shareholders, based on a special or general power of attorney granted to the individual representing them.

Representatives of shareholder legal entities shall prove their capacity as follows:

- the legal representative based on an official document attesting this capacity (e.g. articles of incorporation, certificate issued by the Trade Register or other evidence issued by a competent authority, not older than 30 days);
- the person to whom the representation authority has been delegated – in addition to the documents mentioned above, shall also present the special power of attorney signed by the legal representative of the respective legal entity.

Special power of attorney forms and correspondence voting forms may be obtained from the company's headquarters in Bucharest, 29–33 I.C. Brătianu Blvd., 4th floor – board room, Sector 3, or may be downloaded from the company's website, starting with 24.02.2026.

A special power of attorney may be granted to any person for representation at a single general meeting and shall contain specific voting instructions from the shareholder. Shareholders may grant a general power of attorney valid for a period not exceeding 3 years, allowing their representative to vote on all matters under debate at the general meetings of shareholders of one or more companies identified in the power of attorney, including with regard to acts of disposition, provided that the authorization is granted by the shareholder, as a client, to an intermediary as defined according to art. 2 para. 1 item 14 of Law no. 297/2004, or to a lawyer. General powers of attorney, before their first use, shall be submitted to the company 48 hours prior to the general meeting, in copy,

including the statement of conformity with the original under the signature of the representative. Certified copies of the authorizations shall be retained by the company, with mention thereof being made in the minutes of the general meeting.

One original copy of the special power of attorney and/or the correspondence voting form, completed and signed, accompanied by the documents mentioned above, shall be submitted/sent so as to be registered with the company no later than 22.03.2026, 16:00. Special powers of attorney/correspondence voting forms accompanied by the shareholders' identification documents may also be sent by email with extended electronic signature incorporated, so as to be registered with the company no later than 22.03.2026, 16:00, at office@cocor.ro, mentioning in the subject line "FOR THE ORDINARY GENERAL MEETING OF SHAREHOLDERS OF COCOR S.A. of 26/27.03.2026". On the date of the general meeting, the designated representative shall hand over the original of the special power(s) of attorney, if they were sent by email with extended electronic signature incorporated.

Correspondence voting forms that are not received in the required form, within the stipulated deadline and accompanied by the documents mentioned in this convening notice, shall not be taken into account for determining the quorum of attendance and voting, nor for counting the votes in the Ordinary General Meeting of Shareholders. One or more shareholders representing individually or together at least 5% of the share capital have the right to introduce new items on the agenda of the general meeting, provided that each item is accompanied by a justification or a draft resolution proposed for adoption by the general meeting, as well as to make proposals for resolutions on items included or proposed to be included on the agenda of the general meeting, within a maximum of 15 days from the date of publication of the convening notice in the Official Gazette of Romania, Part IV. Proposals may be submitted as follows:

- a) deposited at the company's headquarters in Bucharest, 29–33 I.C. Brătianu Blvd., 4th floor – board room, Sector 3, with the written mention in capital letters "FOR THE ORDINARY GENERAL MEETING OF SHAREHOLDERS OF COCOR S.A. of 26/27.03.2026", or
- b) by registered letter with acknowledgment of receipt/courier, with the written mention in capital letters "FOR THE ORDINARY GENERAL MEETING OF SHAREHOLDERS OF COCOR S.A. of 26/27.03.2026", or
- c) sent by email with extended electronic signature incorporated, to office@cocor.ro, mentioning in the subject line "FOR THE ORDINARY GENERAL MEETING OF SHAREHOLDERS OF COCOR S.A. of 26/27.03.2026".

Any interested shareholder has the right to ask questions regarding the items on the agenda. The company may provide a general answer to questions having the same content. The answers to shareholders' questions shall be given during the meeting or shall be published on the company's website, in question-and-answer format. The shareholders mentioned above are obliged to send the materials/questions in writing, in sealed

envelopes, accompanied by certified copies of identity documents in the case of individuals, respectively a copy of the certificate issued by the Trade Register or other evidence issued by a competent authority regarding the identity of the legal representative of the legal entity, not older than 30 days, as well as a copy of the document proving their capacity as legal representative, to the company's headquarters in Bucharest, 29–33 I.C. Brătianu Blvd., 4th floor – board room, Sector 3, with the clear written mention, in capital letters: “FOR THE ORDINARY GENERAL MEETING OF SHAREHOLDERS OF COCOR S.A. of 26/27.03.2026.” Shareholders may also send such questions by extended electronic signature incorporated, accompanied by a copy of the identity document and the document attesting the capacity of representative of the legal entity, according to the mentions above, to office@cocor.ro, mentioning in the subject line “FOR THE ORDINARY GENERAL MEETING OF SHAREHOLDERS OF COCOR S.A. of 26/27.03.2026”.

Applications for the position of director may be submitted until 16.03.2026 and shall include at least information regarding the name, place of residence and professional qualification of the persons proposed for the position of director. Applications for the position of director shall be posted on the Company's website on the date of their registration with the company. The company shall draw up a list containing information regarding the name, place of residence and professional qualification of the persons proposed for the position of director and shall make it available to shareholders, at the company's headquarters or on the website, where it may be consulted and completed by shareholders.

Draft resolutions and informative materials may be consulted at the company's headquarters, on each working day, or on the company's website [www.cocor.ro](http://www.cocor.ro), in the “GMS” section, starting with 24.02.2026.

Additional information may be obtained from the company's headquarters in Bucharest, 29–33 I.C. Brătianu Blvd., 4th floor – board room, Sector 3, by phone at 021/313.14.03, from Monday to Friday between 9:30–15:00, or by email at office@cocor.ro. If the quorum conditions for the ordinary general meeting are not met at the first convening, the second convening is set for 27.03.2026, at the same place, at the same time and with the same agenda.

Chairman of the Board of Directors,  
Popescu Management S.R.L.  
Represented by Mr. Pricopie Cristian-Claudiu