



S.P.E.E.H. Hidroelectrica S.A.

Two-tier system Company
 15-17 Ion Mihalache Blvd., District 1, Bucharest
 Tower Center Building, 10-15 floors
 RO 13267213, J40/7426/2000
 Share Capital: RON 4,498,025,670

SUMMARY OF H1 2025 REPORT

In the first half of 2025, the Hidroelectrica Group posted operational and financial results slightly above the estimates set in the 2025 Budget. The challenging operating environment, marked by unfavorable hydrological conditions, led to a 27% decrease in net electricity production compared to the same period of the previous year. The recovery in Q2 2025 was driven mainly by electricity purchases from the market.

These two major trends – the reduction of own production due to severe drought and the increase in electricity purchases from the market – define the underlying context for a strategic shift: from a model built almost exclusively on its own hydropower generation, the company is evolving towards the profile of an integrated producer and supplier, combining internal generation with growing volumes purchased from the market to sustain delivery performance and maintain its competitive position as a supplier.

- **The H1 2025 results are slightly above the estimates in the 2025 Budget, with gross profit exceeding the forecast level by 1%.**
- **The results for Q2 2025 reflect an improvement in operational and financial performance.**
- **Net electricity production decreased by 27% compared to the same period of the last year**
- **Revenue decreased by 16% compared to the same period of 2024**
- **Operating margin of 41%, decreased by 31% compared to the same period of last year**
- **Net margin of 37%, decreased by 30% compared to the same period of of 2024**
- **Net profit decreased by 41%, from RON 2,690 million to RON 1,587 million**
- **Earnings per share decreased by 41%, to 3.53 RON/share.**

Operational KPIs		6M 25	6M 24	Change (%)
Gross electricity production, out of which:	GWh	6,263	8,515	-26%
Electricity production from hydro (gross)	GWh	6,127	8,361	-27%
Net electricity production, out of which:	GWh	6,068	8,293	-27%
Electricity production from hydro (net)	GWh	5,935	8,140	-27%
Electricity production from wind	GWh	133	154	-14%
External Acquisition GWh	GWh	674	416	62%
Total Electricity sales GWh	GWh	6,742	8,709	-23%
Actual number of Hidroelectrica Employees		3,585	3,594	-0.3%
Actual number of Group Employees		5,289	5,193	2%

Source: Hidroelectrica

Financial KPIs		6M 25	6M 24	Change (%)
Revenue	RON million	4,315	5,150	-16%
EBITDA	RON million	2,201	3,476	-37%
EBITDA Margin	%	51%	67%	-24%
Adjusted EBITDA	RON million	2,200	3,463	-36%
Adjusted EBITDA Margin	%	51%	67%	-24%
Operating Margin (Operating Profit/Revenue*100)	%	41%	59%	-31%
Net Margin (Profit for the period/Revenue*100)	%	37%	52%	-30%
Operating Profit	RON million	1,751	3,027	-42%
Net Profit	RON million	1,587	2,690	-41%
Earnings per share	RON/share	3.53	5.98	-41%

Source: Hidroelectrica



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In the first half of 2025, net electricity production reached 6,068 GWh, decreasing by 27% compared to H1 2024. After a start of the year marked by a sharp drop in output due to unfavorable hydrological conditions – namely a period of severe hydrological drought, with the Danube’s average flow in Q1 2025 at only 4,257 m³/s, about 40% lower than in the same period of 2024 – **the company achieved a significant recovery in Q2, driven mainly by electricity purchases and a partial rebound in production.**

Revenues totaled RON 4,315 million, 16% below the level recorded in the same period last year, with an operating margin of 41% and a net margin of 37%, reflecting a decline in the company’s traditional competitive edge from low-cost hydropower generation. The increased reliance on the wholesale electricity market and the reshaping of the revenue structure, with a growing share of the supply segment, weighed on margins.

Even in this context, thanks to a prudent commercial policy, rigorous management of procurement risk, and a carefully balanced production–purchase mix, **Hidroelectrica Group delivered a gross profit slightly above the forecast**, demonstrating both resilience in the face of adverse natural cycles and effective management of resources and the transition toward a hybrid production–trading–supply model.

Financial indicators*	<i>RON million</i>		
	H1-2025 Actual	H1-2025 Budget	Degree of achievement (%)
Total Revenue	4,592	4,811	95%
Operating income	4,414	4,664	95%
Financial income	178	147	122%
Total expenses	2,725	2,968	92%
Operating expenses	2,681	2,920	92%
Financial expenses	44	48	91%
Profit before tax	1,867	1,842	101%

**The indicators are calculated according to the budget forms of Order 3818/2019 and are aligned with the indicators presented in the form S1040 - Annual accounting reporting to ANAF, prepared at the level of Hidroelectrica SA.*

Source: Hidroelectrica

The income and expenses budget is prepared at the level of separate financial statements.



HIDROELECTRICA

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Breakdown of revenue

		6M 25	6M 24	Change (%)
Generation Energy Sold (Net)	<i>GWh</i>	6,068	8,293	-27%
External Acquisitions	<i>GWh</i>	674	416	62%
Total Energy Sale	<i>GWh</i>	6,742	8,709	-23%
<i>Wholesale Energy Sold</i>	<i>GWh</i>	3,235	5,636	-43%
Wholesale Price	<i>RON / MWh</i>	522	441	18%
Wholesale Revenue	<i>RON million</i>	1,687	2,486	-32%
<i>Quantity of electricity-Supply</i>	<i>GWh</i>	3,260	2,488	31%
Supply Prices (ex pass through)	<i>RON / MWh</i>	431	454	-5%
Supply Revenue related to active energy	<i>RON million</i>	1,405	1,130	24%
Transferred costs (pass trough)	<i>RON million</i>	891	723	23%
<i>Quantity of electricity - Balancing</i>	<i>GWh</i>	110	285	-61%
Balancing Price	<i>RON / MWh</i>	1,532	1,580	-3%
Balancing Revenue	<i>RON million</i>	169	450	-62%
System Services (STS) Revenue	<i>RON million</i>	101	191	-47%
Other revenues from customer contracts, out of which:	<i>RON million</i>	62	170	-64%
Positive imbalances revenue*	<i>RON million</i>	(18)	(248)	-93%
Power reduction services revenue	<i>RON million</i>	43	358	-88%
Redistribution of additional revenues	<i>RON million</i>	32	60	-47%
Revenue	<i>RON million</i>	4,315	5,150	-16%

* The quantity of positive imbalances recorded in the 6-month period ended 30 June 2025 is 136 GWh (six-month period ended 30 June 2024: 301 GWh)

Source: Hidroelectrica

Hidroelectrica is the largest energy producer in Romania with 100% renewable energy portfolio and the main provider of essential technological services within the National Energy System, making it a vital company within a strategic sector with implications for national security.

The H1 2025 Management Board Report, along with the Interim Condensed Consolidated Financial Statements for the six-month and three-month periods ended 30 June 2025, are available on the website www.hidroelectrica.ro, under the Investor Relations section -> Results and Reports -> Financial Information, at <https://www.hidroelectrica.ro/article/1d9b2bea-d6ea-71ac-7ab2-1c4faecc87a7>.

Karoly BORBELY

Chairman of the Management Board/CEO

Marian FETITA

Member of the Management Board/CFO