

MF Capital

MF CAPITAL – A NEW STRATEGIC STAGE

Letter to shareholders on the occasion of the change of the company name and stock exchange symbol

Dear Shareholders,

The change of the company name from Mecanica Fina S.A. to MF CAPITAL S.A., as well as the change of the stock symbol from MECE to MFC, marks the beginning of a new stage in the company's evolution. This transition reflects MF Capital S.A.'s new strategic direction, focused on developing a modern investment platform centered on real value and equity stability, built on financial discipline and a long-term vision.

Throughout the entrepreneurial journey that has underpinned the company's evolution, we have treated the acquisition of land and tangible assets as long-term real estate investments, designed to protect capital and generate value over time. When concrete and well-founded opportunities arose, reinvesting resources in asset development and strengthening our financial position was a natural choice, guided by responsibility and by respect for our shareholders and partners.

MF Capital's strategy, aligned with the visual identity and symbolism of the company's logo, is based on four main strategic directions:

- 1) Urban regeneration and real estate platform – transforming urban assets into modern, multifunctional spaces that generate recurring income;*
- 2) Energy and sustainability – integrating energy efficiency solutions and developing ESG initiatives;*
- 3) Agriculture and land management – leveraging agricultural land as a strategic pillar of asset stability and long-term real estate investment;*
- 4) The capital market as a vector for development – strengthening investor relations, expanding the shareholder base, and maintaining a prudent capital allocation policy.*



MF Capital S.A.
Unique Registration Code: 655
Registration No.: J1991002353401
EUID: ROONRC.J1991002353401
Share capital 9,264,890 lei subscribed and

+40 21 252 0085
office@mfcapital.ro
www.mfcapital.ro

5–25 Popa Lazăr Street, Sector
2
021586 Bucharest,

MF Capital

At the same time as its urban development efforts, MF Capital continues to leverage the agricultural component of its portfolio, considered both a productive resource and a strategic real estate investment.

In this context, the Hub 100 project (formerly Hala 100), located in Bucharest, near Obor Market — one of the city's best-known urban landmarks — and with a total area of approximately 24,000 square meters, represents the flagship of the urban regeneration process initiated by the company. The current planning phase envisages the project's preparation during 2026, marking the transition to the capitalization phase and enhanced visibility of results. Hub 100 is designed as a modern urban ecosystem with multiple functions and the potential to generate recurring revenue, reflecting MF Capital's new strategic direction.

We are aware that investor confidence is built through consistent decisions, open dialogue, and transparent communication. We will continue to strengthen our dialogue with the market through regular updates and clear reporting of relevant indicators, such as net asset value and portfolio performance.

Expanding the shareholder base and gradually increasing the free float is an important objective for the company's development in the capital market. As a reference shareholder through Mol Invest S.A., the majority shareholder of MF Capital S.A., I support initiatives that contribute to enhancing liquidity and strengthening MF Capital's profile among investors.

Looking ahead, the Board of Directors and executive management remain committed to developing MF Capital as a modern asset value creation platform, built on responsibility, balance, and a sustainable strategic vision.

On behalf of the Board of Directors, I thank you for your trust and continued support.

Yours sincerely,

Sergio Mollo

Reference shareholder through Mol Invest SA – majority shareholder of MF Capital SA and Administrator, on behalf of the Board of Directors of MF Capital SA



MF Capital S.A.
Unique Registration Code: 655
Registration No.: J1991002353401
EUID: ROONRC.J1991002353401
Share capital 9,264,890 lei subscribed and

+40 21 252 0085
office@mfcapital.ro
www.mfcapital.ro

5-25 Popa Lazăr Street, Sector
2
021586 Bucharest,